

<b>HEALTHIER COMMUNITIES SELECT COMMITTEE</b>			
Title	<b>Information item: SOUTH EAST LODNON SUSTAINABILITY &amp; TRANSFORMATION PLAN</b>		
Key Decision	No	Item No.	7
Contributors	SEL Sustainability and Transformation Plan Programme Team		
Class	Part 1	Date: 28 <sup>th</sup> June 2016	

## 1. Summary

This paper introduces the most recent draft of the south east London STP which will form the basis for our final submission.

## 2. Background

Planning guidance was published on 22 December 2015 which set out the requirement for the NHS to produce five year Sustainability and Transformation Plans (STP). These are place based, whole system plans driving the Five Year Forward View.

The STP:

- It takes a whole system approach to health and social care planning.
- It requires systems to work together to produce a sustainable plan that both meets quality and performance standards and ensures financial sustainability.
- Requires commissioner and provider plans to align activity and finance and achieve the national standards on quality and performance.
- The STP is the single application and approval process for transformation funding for 2017/18 and thereafter.

A milestone submission was made in April setting out the geographical scope of the STP, “the footprint”, and the governance arrangements. This submission is required by 30 June but planning and assurance process will continue thereafter.

Our starting point for the STP has been the CCG-led Our Healthier South East London strategy, but the STP has developed this work considerably further both in terms of collective governance and scope of plans across both commissioners and providers in our system. Under national guidance we have established a leadership team (the quartet) of four individuals from across each part of our system and refreshed our joint governance arrangements, notably the Strategic Planning Group. The quartet are:

Amanda Pritchard, CEO Guys and St Thomas NHSFT (overall SRO)  
 Andrew Bland, CO Southwark CCG  
 Andrew Parson, Chair Bromley CCG  
 Barry Quirk, CEO Lewisham Council

The STP covers a number of areas not originally within OHSEL such as specialist commissioning (and NHSE specialist commissioning are partners to the plan), mental health and learning disabilities (Transforming Care Partnerships).

In addition an important provider productivity strand has developed which seeks to identify significant savings from collective working.

### **3. Current stage of the process**

The attached summary (Appendix 1) of the draft of the STP is the latest iteration of the document. To reach this point the document has been developed through a number of stages. Including:

- Initial draft developed using content provided by OHSEL Delivery Groups and organisations in SEL
- Direction and feedback from SROs and Delivery groups
- Feedback from NHSE on an initial draft including the reflection of national guidance
- Review by the Strategic Planning Group on 19 May
- Updated to reflect additional guidance from NHSE issued on 19 May
- Subsequent feedback on this document from NHSE and the STP Quartet – particularly Amanda Pritchard and Andrew Bland

#### *Summary of additional guidance*

Additional guidance was issued by NHSE on 19 May which:

- Gave a greater emphasis than previous guidance to a 'golden thread' of finance and the need to be clear on how each of the priorities contributes to the financial position
- Reiterated the need for a coherent strategy that reflects the 5YFV ambition
- Reiterated the need to focus on a 3-5 critical decisions required to shift the dial to close the three gaps
- Indicated that the submission will form the 'basis of a conversation' about the choices to be made and will be a work in progress
- Indicated that the plans will not need formal approval from boards or consultation
- Limits the submission to a maximum of 30 pages (with appendices including governance, workforce, estates and the local digital roadmap)

### **4. Collective decision making on our priorities**

It is important to note that will be collectively held to account for the commitments in the STP. As we move into the delivery of the programme we will be required to make decisions that benefit the system as a whole – either financially or for quality – which may impact differentially on individual providers or organisations.

At SPG on 19 May it was agreed that a piece of work will be undertaken, to outline process for dealing with these decisions through the delivery of the STP.

### **5. STP approval process**

Throughout this process it is recommended that organisations submit endorsements and comments from their meetings to the OHSEL inbox (SELStrategy@nhs.net). Comments will be collated and shared with the STP Executive, and Quartet.

The approval process for signing off the plan for final submission is outlined below:

